Annual report and financial statements for Outreach 3-Way for the year ended 31 March 2026

Outreach 3-Way is a Company Limited by Guarantee 1474488.
Registered office - 1230 Arlington Business Park, Theale, RG7 4SA.
Registered Charity Number 278140.

Contents

Trustees		Nick Baldwin CBE (Chair) Rachael Dodgson Supriya (Sherry) Malik (retired 27th November 2025) Angela McNab Noah Franklin Shahana Khan OBE Huw John Richard Crompton, QPM Kevin Hogarth Matthew Campion Richard Webb Andrea Sutcliffe CBE (appointed 1st September 2025) Gillian Arukpe MBE (appointed 28th November 2025)	
Company Secretary		Joanne Greenbank	
Executive Directors	Rachael Dodgson	Group Chief Executive Officer	
	Clive Bassett	Chief Financial Officer (resigned 7th July 2026)	
	Stella Cheetham	Group Director of People and Organisational Development (retired 9th May 2025)	
	Samantha Smith	Chief People Officer (appointed 5th May 2025)	
	Julia Ashley	Chief Housing and Communications Officer	
	Helen Orford	Discovery Managing Director & Dimensions Commercial Director	
	Sinéad McHugh-Hicks	Dimensions (UK) Limited Managing Director (until 29th June); Interim Chief Financial Officer (appointed 29th June)	
	Richard Mears	Interim Dimensions (UK) Limited Managing Director (appointed 29th June)	
	Rhoda Iranloye	Chief Quality, Governance and Lived Experience Officer	
	Benedict Sutton	Chief Digital and Information Officer	
Principal and Registered Office			Ground Floor Building 1230 Arlington Business Park, Theale Reading, RG7 4SA
Bankers		National Westminster Bank Plc Unit L11, The Oracle Shopping Centre Reading, RG1 2AG	HSBC UK Bank Plc Level 7, Thames Tower Station Road Reading, RG1 1LX

Solicitors	Anthony Collins Solicitors 134 Edmund Street Birmingham, B3 2ES	Trowers & Hamlins 3 Bunhill Row, London, EC1Y EYZ DAC Beachcroft 25 Walbrook, London, EC4N 8AF
Auditor		Crowe LLP 2nd Floor, 55 Ludgate Hill London, EC4M 7JW

The Trustees present their report and the audited financial statements for the year ended 31 March 2026. Reference and administrative information set out on page 3 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice – Accounting and Reporting by Charities.

These financial statements have been prepared in accordance with UK Generally Accepted Accounting Practice (UK GAAP) including Financial Reporting Standard 102 (FRS 102) and Charities SORP 2019. These financial statements have been prepared on a historical cost basis and are presented in Sterling (£).

Structure, Governance and Management

Outreach 3-Way ('the Charity') is a charitable company limited by guarantee. It was established in 1979 and incorporated and registered as a charity in 1980. Outreach 3-Way is a member of the Dimensions Group and recognises Dimensions (UK) Limited as the Parent. The principal activity and objective of the Charity is to provide people with learning disabilities and autistic people personalised support to prevent them from becoming social excluded, which may include the provision of housing and associated services.

The Charity enables people to be part of their community and to make their own choices and decisions about their own lives.

The Board and its Role

The governing body of Outreach 3-Way is the Board of Trustees whose members are non-executive and unpaid. Trustees are Directors of the Charity under the Companies Act 2006, as well as being charity Trustees. The Board has overall responsibility for the strategy, administration, and control of the activities of the Charity. Trustees who served during the year are listed on page 3.

The full Board met five times during the year (four full meetings, and one joint meeting with the Dimensions Council – a group of people with learning disabilities and autistic people who are supported by, or are tenants of Dimensions. The Dimensions Council speak up about national issues and work in partnership with the Board.) The Board followed an agreed agenda for the full meetings with various standing matters, including full reporting of management accounts, review of the strategic risk register, and annual review of the register of interests. Attendance at the Board was as follows:

Outreach 3-Way Board	12-Jun-25	14-Aug-25	27-Nov-25	25-Mar-26
Nick Baldwin, Chair	Attended	Attended	Attended	Attended
Angela McNab	Apologies	Attended	Attended	Attended
Andrea Sutcliffe	N/A	Observed	Attended	Attended
Gill Arukpe	N/A	Observed	Attended	Attended
Huw John	Attended	Attended	Attended	Apologies
Kevin Hogarth	Attended	Attended	Attended	Attended
Matt Campion	Attended	Attended	Attended	Attended
Noah Franklin	Attended	Attended	Attended	Attended
Rachael Dodgson	Attended	Attended	Attended	Apologies

Richard Crompton	Attended	Attended	Attended	Attended
Richard Webb	Apologies	Attended	Attended	Attended
Shahana Khan	Attended	Attended	Attended	Attended
Sherry Malik	Attended	Attended	Attended	N/A

The Board does not seek to become involved in operational matters but to set strategic objectives in line with recommendations by the Executive Team. The Board has access, at the expense of the Charity, to any professional services it may reasonably require to fulfil its statutory duties.

Outreach 3-Way is a subsidiary of Dimensions (UK) Limited and, as such, reports to the Dimensions Group Board.

The Group Board has systems in place, supported by a themed committee and panel structure, to ensure that it achieves appropriate oversight of objectives that support the governance of the whole Group, including strategic risk oversight and value for money.

The following Committees and Panels provide oversight and scrutiny for the Outreach 3-Way Board:

- Group Audit & Risk Committee
- Finance & Resources Committee
- HR Committee
- Remuneration & Nominations Committee
- Quality & Practice Committee
- Safeguarding Panel
- Supporting Safe Living Panel

Governance Review

The Board, Committees and Panels in the Group carry out annual Effectiveness Reviews internally and commission a triennial external governance review. The 2025 external Governance Review had particular focus on the Committee structure. The Governance Review concluded that our "*governance is effective, that the current structure (legal entities and the committees) supports effective governance and delivery against the agreed corporate strategy and objectives. We observed a strong appetite for continuous improvement and sound awareness of the Board's regulatory remit and responsibilities. We consider that there is an inclusive, collaborate governance culture in place which does not preclude appropriate scrutiny and challenge from non-executives.*"

The recommendations and observations identified during the Governance Review have been developed into a continuous improvement action plan which has been implemented during the remainder of the 25/26 year.

The non-executive appraisal policy outlines the process of the annual performance review of overall performance and effectiveness of the Boards and a review of the performance, contribution and effectiveness of individuals, which includes 360-degree peer feedback.

Lived Experience Insight

People we support, tenants and families play an active and influential role in shaping our governance and decision-making. Insight is embedded through clear policies, structured forums and regular reporting to the Board and its Committees. The Dimensions Council—made up of people we support and tenants—meets monthly, holds the organisation to account, and directly engages with the Board and Executive, including through joint meetings that focus on understanding real lived experience and the impact of decisions. Listening Events, Working Together for Change activity, consistent reporting, and the use of lived-experience stories at meetings ensure both positive and challenging perspectives inform priorities, performance monitoring and strategic choices. As a result, insight from people we support and tenants is not advisory, but integral to how the Group governs itself. The Governance Review 2025 considered "*Dimensions to be an exemplar in its approach to hearing and considering the voice of people supported and their families....driven by a strong culture and varying mechanisms, both outside and within the formal governance structure*".

The skills, qualities and experience required by the Board from its Trustees

The Board audits the skills, qualities, and experience that it requires. Each year Trustees self-assess their skills and experience against a set of key areas and have a peer-to-peer conversation to sense-check their assessments. These skills areas are reviewed in line with the organisational Strategy, with changes made to add or remove skills accordingly. The assessment of skills is overseen by the Group Remuneration & Nominations Committee and informs the Recruitment & Succession Policy and plans.

Where gaps are identified, this informs the succession planning and recruitment of Trustees. The 2025 Governance Review found that *"membership is composed of individuals with the relevant skills, experience and competency to govern the business of the organisation well, and diversity amongst the Board is currently solid and includes various members with lived experience."* As a result of recommendations in the Governance Review we reviewed our skills and competency assessment framework.

During 2025/26, the Group Board and wider non-executive membership comprised of:

- **Experts -** those who have specialist skills, up-to-date knowledge, and recent extensive experience in this area. They are likely to be working, or to have worked, in this field as a profession and are likely to have a relevant qualification where applicable.

  They can lead discussions on topics and influence the outcome using their skills, knowledge and experience.

- **Practitioners** – those who can be an active participant in discussion on topics, making valuable contributions with their skills, recent knowledge and significant experience

- **Competent scrutineers** – those who know the right questions to ask to bring out the skills, knowledge and experience of others on this topic

General business

Strategic planning and setting objectives
Risk management, oversight & assurance
Internal controls and delegations frameworks
Monitoring performance, scrutiny & critical evaluation
Appreciation of the role of Non-Executives
Mergers and Acquisitions
Business Development
Strategic partnerships/partnership working with other organisations
Organisational Development
Change Management
Human Resources
Industrial Relations
IT Strategy and Systems
Public perception and reputation management
Environmental Sustainability
Social value and community investment
Large-scale project management

Finance and audit

Financial strategy and business planning
Value for money and efficiency
Treasury management
Accounting and financial performance monitoring
Audit and the work of Audit Committees
Pensions
Social Housing Finance

Involvement and engagement

Involvement and engagement activities for people with learning disabilities and/or autistic people
Involvement and engagement activities for social housing tenants
Knowledge of the needs and aspiration of people supported and tenants
Knowledge of the needs and aspirations of families (of the people we support and our tenants)

Legal and regulatory

Governance in a regulated sector
Social care legal and regulatory requirements
Social housing legal and regulatory requirements
Employment law
Equality and diversity legislation and regulations
Health and safety legislation and regulations
Data protection legislation and regulations
Company Law
Charity Law

Social housing

Social housing management
Social housing property compliance
Housing development
Strategic asset management
Repair and maintenance

Fundraising

Fundraising

Care and support

Provision, or receipt, of care and support services
Provision of services to people with learning disabilities
Provision of services to autistic people
Provision of services to people with special educational needs
Provision of services for children and young people
Service commissioning and procurement
Provision of mental health services
NHS commissioning
Understanding of NHS plans, organisation, processes
Employment services
Safeguarding

Marketing & Communications

Strategic Communications
Internal Communications
Digital Communications
Marketing
Public Relations
Public Affairs & Campaigning (including influencing of Government)
Market Research

In addition to the skills, knowledge and experience areas above, we look for the following competencies and behaviours in our Trustees:

- Effective communication
- Working as part of an effective team
- Leadership
- Analysing and scrutinising
- Directing strategy
- Lived Experience focused
- Self-management and development
- Partnerships and relationships

Recruitment of New Trustees

New Trustees are recruited when a need for new Trustees is identified following the annual skills audit or when an individual leaves in line with a Group Non-Executive Recruitment & Succession Policy. An agency is used to source suitable candidates, and the process includes the provision of supporting statements, and confirmation of their eligibility to act as Charity Trustee.

The recruitment process includes informal meetings with members of the Group Executive Team, visits to homes and panel interviews, including with experts by experience. The Board seeks to attract a diverse range of membership in terms of interest, culture, and background, most appropriately reflecting the richness and diversity of the communities served by the Charity.

Two new Trustees were recruited during the year.

Training for Trustees

Trustees are able to attend appropriate training at the expense of the organisation to help them fulfil their Board role most effectively. This includes Safeguarding Adults, Fraud Awareness GDPR, Cyber Security, Health & Safety and Oliver McGowan Learning Disability & Autism Training which is essential training.

Members Briefings are arranged on an ad-hoc basis on key topics. During 2025/26 this included cyber security, EDI, and individual service funds. A session with the organisation's Health & Safety solicitor was also held, focusing on Director responsibilities and learning from serious incidents. Effectiveness surveys and Trustee appraisal conversations also identify any learning and development needs either for individuals or Committees as a collective.

Risk Management

The Board discusses and assesses the risk to which the Charity is exposed in line with the Group Risk Management & Assurance Framework (which was reviewed in 2026). There are clearly defined management responsibilities for the identification, evaluation, and control of significant strategic risks in line with the Group approach, with continuous risk assessment and active management of business risks, including the maintenance of a strategic risk map, which identifies the controls and assurances in place, and highlights any gaps requiring further action. The Board discusses this at each meeting. Risk Strategy and its management is discussed in more detail in another section of this financial report.

Colleague Involvement

All colleagues receive regular one-to-one supervision meetings and annual appraisals with their line manager. There are also regular team meetings, locality management meetings and senior team meetings.

The Charity has a colleague forum and a health and safety forum that include colleague representatives from each locality.

Colleagues' views are gathered and collated through these various media and contribute to service improvement plans to ensure that the teams are constantly moving forward. These plans, in turn, contribute to the Charity's business plan.

Modern Slavery and Human Trafficking Statement

Outreach 3-Way is committed to preventing modern slavery and human trafficking in its corporate activities and supply chains. The Group's full statement can be found on the Dimensions website at www.dimensions-uk.org.

Relationships with Other Organisations

Outreach 3-Way seeks to work in partnership with other organisations whenever such partnerships enable additional services to be provided or the current support provision to be enhanced.

As a support and housing provider, the Charity has formed partnerships with the Diocese of Chichester, Transform, Clarion and Southdown Housing in order for additional services to be provided. In these partnerships, the organisations take on the role of housing provider, enabling Outreach 3-Way to provide support and assistance to those who need it.

Changes to the West Sussex County Council Day Services contract has led to a change in the way Outreach 3-Way partners with other organisations. The My Network Consortium no longer exists, and the prevention services are now delivered as part of the new day services contracts. Outreach 3-Way continues to provide support to the people with learning disabilities, that were included in this contract, with little or no assessed need, who would otherwise have fallen outside the remit of regular social care provision. Although there is no active consortium Outreach 3-Way strives to maintain links with other support providers to share information and best practice.

Outreach 3-Way has many links and partnerships with local organisations, groups, and schools such as: Manor Green, and the Gatwick Diamond Business Consortium that links local businesses together via network events. These links have increased in 2025/6 and now include the RPD foundation. Outreach 3-Way have been part of RPD's **CSR Brokerage Pilot Project**—an initiative designed to create collaboration between businesses and charities in Crawley and Manor Royal. This project aims to build a robust CSR engagement support service, facilitate impactful partnerships, and ensure the success of volunteer projects and resource-sharing activities. By promoting innovative **Corporate Social Responsibility** practices, the project seeks to create lasting benefits for the local community.

As part of its Crawley based community hub activities Outreach 3-Way has made and continues to make connections with numerous community centres and organisations creating greater community involvement for people supported and enabling volunteering and Job opportunities for people supported. Additionally Outreach 3-Way engages in charitable fundraising to support projects, through this work the Charity has historically created partnerships with local organisations such as the Co-Op, MNH, and Thales helping raise awareness of the services we provide and creating opportunities for employment for the people we support.

Objectives and Activities

The Charity's vision is even better lives for even more people. Its mission is to provide high quality personalised support for people with learning disabilities and autism, helping them to be actively engaged with, and contribute to, their communities.

The Charity's values are:

Ambition	seeking to help people reach their potential
Respect	showing people respect and recognising that their unique contribution adds value to all
Courage	being guided by the courage of our convictions to make a difference
Integrity	ensuring that what we do is grounded in what we believe
Partnership	working with others to achieve more for people

Dimensions' 2027 refreshed strategy is underpinned by the following strategic pillars:

Quality	Better lives; impact for our sector
Reputation	Valued by stakeholders; a Group people want to work for and with
Scale	Supporting more people; ability to invest and deliver economies of scale
Capacity	Capacity and capability to deliver where and when it matters
Sustainability	Sustainable for stakeholders; resilient in our environment

Dimensions' vision, mission and strategic pillars provide a framework for its continuing development.

The Charity continues to develop its capacity and expertise to provide a range of services for people with particular needs such as autism, complex needs and behaviours of distress, young people in transition and people who wish to live independently.

Achievements and Performance

Delivery of Public Benefit

Outreach 3-Way, in accordance with its objects, benefits people with learning disabilities in the East/West Sussex area. The majority of its funding comes from the local authority, West Sussex County Council (WSCC) with some additional services funded by Brighton and Hove City Council, and therefore most of its beneficiaries are referred to it via these local authorities and the Integrated Care Board. The Charity is able to offer places in its day centre, community hubs, residential properties, short break scheme, outreach and supported living schemes to individuals not funded by the local authority, however, a cost is still attached to those placements. The Charity aims to keep placement fees to the minimum required to cover the Charity's costs and commensurate with the local authority funding rates.

The Charity also supports people who have individual budgets and choose to spend some, or all, in accessing the Outreach 3-Way support provision. It interacts with people with learning disabilities, their parents and families and commissions brokers to enable personalised support to be purchased.

Outreach 3-Way continues to work in a way that is personalised, having delivered support to people based on their bespoke needs and wishes, offering choice and control in all aspects of support delivery.

The Trustees consider that they have complied with the duty in the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

Achievements

The information below looks at what the Charity has achieved compared with the objectives that it stated last year, plus other notable achievements.

Notable achievements in the last year include:

A complex needs support provision developed in collaboration with Brighton and Hove City Council (BHCC) and Sussex Integrated Care Board (ICB) has been successful in continuing to reducing the level of support the individuals supported require offering continued savings to the local authority and public purse. Outreach 3-Way has continued to evolve its approach to providing day services. The majority of our day support is now provided via community hubs based in Crawley and sessions include; travel training, voluntary work, and social/wellbeing groups. Work to negotiate a position with the local authority concluded with the a successful direct award contract running until July 2027. The time frames of this award will run in line with the wider LA day service contracts issued under the original procurement exercise.

The work completed last year in collaboration with the NHS, a project to produce better information on cancer related conditions, with a focus on information presented in an accessible video format has led to further opportunities and the day service team are continuing to working on more accessible videos to help improve services for people with disabilities. A collaboration with a local community group called Creative Crawley, an arts charity working to support, produce and present high quality arts and cultural activity in Crawley, West Sussex, has led to the people supported via day services making a film called Against All Odds. The short film was created solely with people with learning disabilities from Dimensions Outreach 3-Way and filmmaker Amara Bjorkhaug and has a world premier at a local festival in July 2026.

Outreach 3-Way has continued its programme of digital transformation with a number of new IT systems being integrated in our operational support delivery to increase cyber security and to give greater oversite of support delivery and performance against Key objectives.

The two Care Quality Commission (CQC) registered Domiciliary Care services in Outreach 3-Way inspected by CQC under the Health and Social Care Act remain rated as "Good" overall in meeting the Fundamental Standards. In 2025/6 Outreach 3-Way successfully de-registered on of our Registered care settings to create a supported living provision, helping improve the rights of the individuals living in the accommodation along side security of tenure and promoting their independence. . We have also collaborated with West Sussex CC to re-model one of our registered Care setting to reduce the number of beds and re-cost fees to ensure the ongoing financial viability of the support provision. We now have only 2 registered care homes in Outreach 3-Way both of which continue to be rated as "Good" overall by CQC.

We have not had an inspection from CQC for either Domiciliary Care registration in the last year. The Charity continues to seek opportunities for partnership working by exploring the benefits of offering the use of its Ifield site to potential partners as the land at the site is well maintained.

Fundraising and PR

Outreach 3-Way continues to fundraise to improve the facilities on offer to the people we support. Current fundraising has led to the purchase of facilitated communication devices for people with profound disabilities that are unable to communicate using words, helping improve their communication with their support teams and promoting greater self expression and choice.

In the year 2025/26, we have totalled a net figure of £5k (2025: £10k) in regard to fundraising donations.

The Group receives occasional unsolicited gifts, often legacies or funeral donations. These are held and spent in line with any given restrictions. In January 2026 Dimensions Group began a proactive fundraising campaign to raise money for 'Small Sparks' grants for the people we support. The first grants window was April 2026 and will therefore be reported in next year's report & accounts. 100% of all money raised will be paid out in grants.

Fundraising income and charitable expenditure is monitored by a Fundraising Governance Group which reports to Group Board through the Finance and Resources Committee and which operates in line with the Group's Financial Regulations & Delegations Policy and Fundraising, Grants, Donations & Legacies Policy.

The Group have self-assessed against, adhere to, and are registered with, the Fundraising Regulator Code of Fundraising Practice and also adhere to those elements of the Gambling Act concerned with prize draws. In order to run raffles we also have a local authority lotteries licence.

To date money has been raised through individual and corporate donations and sponsorship, entirely routed through JustGiving which is registered to collect Gift Aid from HMRC on our behalf. We do not use 3rd party fundraising agencies. We have also run one prize draw.

No complaints about our fundraising have been received.

Our Fundraising, Grants, Donations & Legacies Policy refers explicitly to our commitments to protect vulnerable people and our approach to fundraising reflects this.

Plans for Future Periods

West Sussex County Council (WSCC), the commissioning authority for the majority of our services across West Sussex, is looking to re-procure the day service contract in 2027. Work on the Outreach 3-Way bid will start in December of this financial year. Outreach 3-Way will look to bid on this work to retain the support currently provided across our Day Service contract with WSCC.

We continue to explore potential options for redeveloping the support provision on the Charity's site in Goffs Park, Crawley, to be able to offer our short breaks provision to a wider cohort of people with learning disabilities and/or complex physical and behavioural needs. However, this would be dependent on investment or securing capital funding from the sale of the Ifield site and or investment by the Local Authority.

Outreach 3-Way continues to evolve its systems and processes as part of its commitment to improving operational efficiency identified via our Target Operating Model work. This includes new digital platforms for our finance systems and a new online system for managing all staffing related processes. These will enable greater oversite and reporting of key data sets and performance indicators.

Financial Review

The net movement in funds for the year ended 31 March 2026 was a surplus of £99k, compared with a deficit of £144k in 2025. The improvement in the current year reflects increased revenue, together with the Directors' continued focus on maintaining tight control over costs.

Strategic Risks and their management

The following risks represent those observed as significant by the Trustees, summarised as follows:

Workforce – the increasing National Living Wage continues to put a pressure on our ability to compete for workforce in a candidate led market however we continue to work in partnership to influence and raise the importance of fair pay for social care workers.

We maintain an ongoing focus is workforce engagement. Dimensions invests in the training, development, and wellbeing of colleagues to ensure that the right resources are available to support them. We utilise many opportunities to listen to our colleagues and are committed to act on their feedback, a strategy which has resulted in our accreditation as a Great Place to Work for eight years in a row.

We have identified an emerging risk relating to ongoing and forthcoming changes in employment legislation and its ability to impact workforce stability. This could particularly result in increased recruitment challenges caused by a constriction in the availability of overseas workers to the social care sector, and consequent greater demand for colleagues from the domestic labour market. We have developed a targeted strategic workforce plan and are working to ensure that we have strengthened domestic recruitment pipelines in place, including for young people entering work.

Reduced public spending – the sector that the organisation operates in continues to undergo significant and radical change and it is clear that public services in the UK will remain under intense financial pressure for many years. Dimensions has responded to the financial pressures through continuing to seek efficiencies and improve productivity, which has enabled it to proportionately reduce its overhead and operational costs whilst protecting the support that it provides to people. The organisation also manages liquidity risk via a revolving credit facility.

Regulation and Quality – the expectations of Dimensions' customers and stakeholders regarding service quality are increasing, furthermore regulatory frameworks are continuing to evolve. In particular, the Group's main regulators, the Care Quality Commission (CQC) and the Charity Commission have higher expectations of leadership and governance. We continue to keep Quality at the heart of everything that we do, ensuring that we maintain and embed best practice that is in line with our values and the requirements of our regulators. We ensure that actions to mitigate against adverse events are implemented, monitored and lessons are learned.

Sustainability and Business Systems – We maintain an ongoing focus to ensure the Group stays sustainable in a fast-moving environment of improved technology, business systems and cyber risks. We are investing in improving the Group's enterprise and information systems to ensure we have the right architecture to support the organisation's performance with better data, better reporting, and better integration.

The Group has developed plans to mitigate these risks.

Reserves Policy

The Trustees are aware that the Charity must balance the need to build sufficient reserves to maintain financial stability with meeting the costs of delivering its charitable objects. The target is to retain reserves equivalent to four to six months' expenditure, equating to between £3m - £5m, which the Trustees believe would tide the Charity over should there be any unexpected interruptions to regular funding.

At 31 March 2026, Outreach 3-Way was meeting its reserves policy with unrestricted income funds of £4,996k (2025: £4,897k). It's cash balance at 31 March 2026 was £996k (2025: £541k).

The Trustees believe that this puts Outreach 3-Way in a good position for the future and that future incoming resources will be sufficient to meet the needs of the Charity in delivering its charitable objects.

As at the 31 March 2026 there were no restricted reserves (2025: Nil) that were not available for the general purposes of the charity.

Internal Controls Assurance Framework

The Board of Trustees has ultimate and overall responsibility for maintaining a robust systems of internal control appropriate to the business and operating environment. The framework adopted by the Group is designed to manage the risks to the achievement of strategic objectives and to provide reasonable assurance against material misstatement, loss or failure. The Group Audit & Risk Committee annually carries out a review of the effectiveness of the systems of Internal Control in order to fulfil the responsibilities set out in its Terms of Reference and to provide assurance to the Board in making this statement.

- The Committee has received assurances from management and external advisors that adequate and effective systems of internal control which support the Group culture of continuous improvement and are aligned to the identified Strategic Risks have operated through 2025/2026, and that there have not been any control weaknesses that would cause significant misstatement or loss. Whilst there is no absolute assurance that all risks can be eliminated through operation of the internal controls, the Board received assurance that: Risk management and internal control arrangements continue to operate effectively across the organisation in line with the agreed Risk Management & Assurance Framework, with risk registers regularly reviewed and updated and strategic risks formally documented, scored and supported by defined controls and monitoring arrangements approved by the Board. Where controls are identified within the risk framework, these are in place, and the implementation of any control improvements is monitored by management, and through the governance structure's relevant Committees and the Board, including actions arising from Internal Audit. Operational risks are also identified and managed, with appropriate controls in place or under development.
- The financial and operational control environment is supported by formal policies, procedures and documented systems, with clear ownership assigned to experienced and appropriately qualified staff and approval at the relevant governance level.
- Performance management processes are embedded to maintain standards, as well as robust approaches to recruitment, retention and training policies for colleagues.
- There is strong engagement with Internal Audit and external audit, with independent assessment of the control environment, and recommendations implemented or subject to agreed action plans overseen by the relevant Committee and Board.
- The organisation takes reasonable and proportionate measures to ensure compliance with relevant regulatory standards and legal requirements, with plans in place to address any identified gaps.

Going Concern

Outreach 3-Way is forecasting a surplus for next year from its main operational activities and has sufficient cash in the bank to provide adequate resources for the group's day-to-day operations.

The Board have approved a budget for 2026/27, which is incorporated into the Group's budget and cashflows, which indicates that, taking account of reasonably possible downsides, the Charity will have sufficient funds to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements. On this basis, and after making appropriate enquiries, reviewing the annual Group stress test activity and the refreshed 2027 Group Strategic plan (both of which consider the Charity and its part in the Group) the Board confirm (taking account of changes arising from the current economic/resourcing environment challenges) that they have a reasonable expectation that the Charity has adequate resources to continue in its operational existence for the foreseeable future. For this reason, the Board continues to adopt the going-concern basis in preparing the financial statements.

Statement of Trustees' Responsibilities in Respect of the Trustees' Annual Report and the Financial Statements

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law they are required to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the income and expenditure for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards and the Statement of Recommended Practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the charitable company or to cease operations or have no realistic alternative but to do so.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the charitable company and to prevent and detect fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Provision of Information to Auditor

The Directors who were in office on the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant audit information of which the auditor is unaware. Each of the Directors has confirmed that they have taken all the steps that they ought to have taken as Directors in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

This confirmation is given and should be interpreted in accordance with the provision of s418 of the Companies Act 2006.

Auditor

A resolution to re-appoint Crowe UK LLP will be proposed at the forthcoming Board meeting.

Approved by the Board of Trustees and signed on its behalf by:

Nick Baldwin

……………………..

Nick Baldwin CBE

Chair

2 September 2026

Opinion

We have audited the financial statements of Outreach 3-Way ('the charitable company') for the year ended 31 March 2026 which comprise Statement of Financial Activities, the Balance Sheet and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2026 and of income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 17, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, together with the Charities SORP (FRS102) 2019. We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered in this context for the UK operations were Care Quality standards, General Data Protection Regulation (GDPR), Health and safety legislation, and Employment legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management, internal audit, legal counsel and the Group Audit & Risk Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals and revenue, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and Care Quality Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

J Poulter

……………………………………

Julia Poulter

Senior Statutory Auditor

For and on behalf of Crowe U.K. LLP

55 Ludgate Hill, London

EC4M 7JW

Statutory Auditor

21st September 2026

	Note	Total Funds 2026 £'000	Total Funds 2025 £'000
Income			
Incoming resources generated from activities:			
Activities for generating funds		-	1
Incoming resources from charitable activities:			
Fees for support services	*2*	7,858	7,552
		7,858	**7,553**
Expenditure			
Charitable activities:			
Provision of person-centred support	*3*	(7,759)	(7,697)
Surplus/(Deficit) for the year	*4*	**99**	**(144)**
Reconciliation of funds:			
Funds as at 1 April		**4,897**	**5,041**
Funds as at 31 March		**4,996**	**4,897**

The figures above relate to continuing activities and are all unrestricted funds. The accompanying notes from pages 25 - 35 form part of these financial statements.

Outreach 3-Way
Company Registration Number 01474488
Charity Registration Number 278140
Balance Sheet as at 31March 2026

	Note	2026 £'000	2025 £'000
Fixed assets:			
Tangible assets	7	**2,464**	**2,526**
Current assets			
Debtors	8	6,879	4,622
Cash at bank and in hand		996	541
Asset held for sale	7	-	-
Total Current assets		**7,875**	**5,163**
Liabilities: Current liabilities	9	(5,343)	(2,792)
Net current assets		**2,532**	**2,371**
Total assets less current liabilities		**4,996**	**4,897**
Total net assets		**4,996**	**4,897**
Unrestricted income funds		4,996	4,897
Total charity funds		**4,996**	**4,897**

The accompanying notes from pages 25 – 35 form part of these financial statements. The financial statements were approved by the Trustees and authorised for issue on **2 September 2026** and signed on their behalf by:

Nick Bald

……………………………..
Nick Baldwin CBE

Chair

Greenbank

……………………………..
Joanne Greenbank

Company Secretary

1 Accounting policies

Basis of preparation

The financial statements have been prepared on a going concern basis in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The board, after reviewing the charitable company budgets for 2026/27, which is incorporated into the Group's budget and cashflows, and the group's medium term financial position as detailed in the 2027 refreshed strategy, is of the opinion that, taking account of severe but plausible downsides, the Charity will have sufficient funds to meet its liabilities as they fall due for a period of at least 12 months from the date of approval of these accounts. The Board therefore continues to adopt the going concern basis in preparing the annual financial statements.

Outreach 3-Way meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

Income recognition

Fees for support services

Fees for support services represent care charges and grants receivable from Integrated Care Boards (ICBs) and local authorities, under grant funding agreements, for services provided in the year by Outreach 3-Way for care and supported living, including Supporting People grants and charges to residents. Care charges and revenue grants from local authorities are recognised when the Charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received, and the amount can be measured reliably.

Income received in advance for the provision of specified services is deferred until the criteria for income recognition are met (see note 10).

Income from rents and service charges

Rent receivable under a tenancy agreement is recognised on an accrual basis when residents have occupied the leased accommodation for the agreed period of time, at the amount measured in relation to the terms of the lease agreement.

Donations

Donations are recognised when the Charity receives notification that the donation has been received in cash. Legacies are recognised on accrual basis, upon notification that the Charity is entitled to the funds and it is probable that the amounts will be received and the amount can be measured reliably. Material legacies receivable at year end are included at their probable value.

Apportionment of direct staff, occupancy, and other costs

Direct staff, occupancy and other costs have been apportioned to the relevant section of the Income and Expenditure account on the basis of costs of the staff engaged on operations dealt with in these financial statements.

Fixed assets and depreciation

All assets are stated at cost less depreciation with the exception of donated assets, which are initially included at their fair value as at the date of donation. Assets having a value below £1,000 are not capitalised but are expensed through the income and expenditure account. No depreciation is charged on freehold land.

Where an asset comprises two or more major components which have substantially different useful economic lives, each component is depreciated separately over its useful economic life.

Depreciation of tangible fixed assets is charged in annual instalments, on a straight-line basis, commencing from the date of acquisition, at rates estimated to write off their cost less any residual value over the expected useful lives which are as follows:

	Years
Building/Structure (New)	100
Building/Structure (Existing)	80
Pitched roof coverings	80
Windows and doors	40
Fire doors	10
Electrical installations	40
Bathrooms	20
Boilers	15
Kitchen and utility rooms	10
Furniture, fittings, and office equipment	3-7

Any assets that are impaired in value are written down to their recoverable amount.

Freehold land is not depreciated.

The Charity has assessed whether there is any indication that any asset may be impaired and has found none at the end of the reporting period (2025: nil).

Expenditure

All expenditure including support costs, other than that which has been capitalised, is recognised on an accrual's basis. Expenditure includes VAT which cannot be recovered and is reported as part of the expenditure to which the VAT relates.

Expenditure is apportioned on the following basis:

a) costs attributable solely to one activity are allocated to that activity.
b) costs attributable to more than one activity are apportioned between activities as follows:

- staff and occupancy costs are apportioned on the basis of estimated person hours spent on each different activity;
- communication, stationery and printing and computer costs are apportioned based on estimated usage for each activity; and
- depreciation is apportioned based on the estimated usage of the relevant assets.

Governance costs relate to the costs of running the Charity as a statutory body and include audit fees, certain legal and professional fees, and the costs of Trustee and member meetings. No support costs are allocated to governance costs as any allocation would be immaterial.

Operating leases

Under section 20 of FRS 102, the Charity classifies the lease of properties and vehicles as operating leases; the title to the properties and vehicles remains with the lessor. The property leases are for five years or less, whilst the economic life of such properties is normally sixty years. Rentals paid under operating leases are charged against income on a straight-line basis over the lease term.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Management assesses recoverability of trade debts and provisions are applied on debts deemed doubtful of recovery in line with the Group's policy as follows:

Less than 180 days	0%
181 days to 360 days	50%
Above 360 days	100%

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Unrestricted funds

Unrestricted funds represent those assets, which may be used at the Trustees' discretion for any purpose consistent with the aims of the Charity. The Charity had no restricted funds at 31 March 2026 (2025: £nil).

Pension costs

The Charity operates defined contribution pension schemes for employees directly employed and those whose costs are recharged to the Charity from the Group. The costs under these schemes are charged to the income and expenditure account as incurred.

Significant judgements and estimates

To prepare the accounts, trustees and management have made judgments and estimates. The most significant are:

- Income recognition: The charity receives a range of income stream and the approach to accounting for them is covered by income recognition policy above.
- Provisions and accruals: Provisions such as bad debts and accruals for expenditure require assumptions and estimation techniques. These are based on experience, knowledge of management and evidence of past experience.
- Cost allocation and recharges: The allocation of support costs requires a judgment as to what the most appropriate cost drivers are to apply.

In the view of the Trustees, no assumptions concerning the future of estimation uncertainty affecting asset and liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year.

Statement of cash flows

Outreach 3-Way has taken advantage of the disclosure exemption granted to qualifying entities under FRS 102 from Section 7: Statement of Cash Flows and accordingly no statement of cash flows has been produced. The cash flow of the Charity is included within the group cash flow in the statutory accounts of its parent, Dimensions (UK), and further details on how to view these accounts can be found in note 16 of these accounts.

2 Provision of Person-Centred Support Income

	2026	2025
	£'000	£'000
Fees for support services		
Charges for support services (grants)	7,415	7,186
Related income		
Rent charges	398	344
Other	45	22
	7,858	**7,552**

3 Provision of Person-Centred Support

	2026	2025
	£'000	£'000
Staff costs (note 5)	5,514	5,365
Occupancy costs	935	924
Other costs	1,224	1,327
Depreciation	66	66
Governance costs	20	15
Total	7,759	7,697

4 Net Income for the Year

	2026	2025
	£'000	£'000
This is stated after charging/(crediting):		
Depreciation	66	66
Audit of financial statements	20	15
Operating leases	179	174

5 Staff

	2026 Number	2025 Number	2026 Number	2025 Number
	Headcount	Headcount	*FTE	*FTE
Average Number of Employees				
Staff directly providing person-centred support	193	198	142	143
Support services	4	4	3	4
	197	202	145	147

*FTE: Full Time Equivalent.

Employment costs	2026	2025
	£'000	£'000
Wages and salaries	4,808	4,828
Social security costs	602	442
Pension costs	104	95
	5,514	**5,365**

There were no employees whose total earnings is between £60k to £70k band (2025: £nil)

Redundancy payment in year was £32k (2025: £nil)

All Key Management Personnel are paid by the Parent. Trustees (or any persons connected with them) did not receive any remuneration during the year for their trustee role, and neither were there expenses incurred while serving the board during the year. No charity Trustee received payment for professional or other services supplied to the charity as a Trustee.

6 Taxation

Outreach 3-Way has charitable status and its sources of income are exempt from income and corporation tax provided that they are applied for charitable purposes.

7 Tangible fixed assets

	Properties	Household Fixtures & Fittings	Total
	£'000	£'000	£'000
Cost or Valuation			
At 1 April 2025	**3,492**	**38**	**3,530**
Additions	4	-	4
Disposals	-	-	-
At 31 March 2026	**3,496**	**38**	**3,534**
Depreciation			
At 1 April 2025	**973**	**31**	**1,004**
Charge for the year	65	1	66
Disposals	-	-	-
At 31 March 2026	**1,039**	**31**	**1,070**
Net book value			
At 31 March 2026	**2,457**	**7**	**2,464**
At 31 March 2025	**2,519**	**7**	**2,526**

8 Debtors

	2026	2025
	£'000	£'000
Amount due from Group entities	5,610	3,855
Trade debtors	**751**	440
Prepayments and accrued income	517	326
Other debtors	1	1
	6,879	**4,622**

9 Creditors

Amounts falling due within one year	**2026**	**2025**
	£'000	**£'000**
Amounts owed to group entities	4,783	2,217
Deferred income (note 10)	205	166
Accruals	167	238
Taxation and social security	126	114
Trade creditors	60	43
Other creditors	2	14
	5,343	**2,792**

10 Deferred income

Deferred income comprises advance billing for services which ended after the reporting date. The portion of the invoice relating to the next reporting period has been deferred and released in the period in which the service has been delivered.

	£'000
Balance as at 1 April 2025	166
Amount released to income earned from charitable activities	(166)
Amount deferred in year	205
Balance as at 31 March 2026	**205**

11 Capital commitments

As at 31 March 2026, the Charity had no capital commitments (2025 £ Nil).

12 Share capital – non equity

The Company, which is incorporated under the Companies Act 2006, is limited by guarantee and as such has no share capital. The liability of each member is limited to £1, being the amount guaranteed.

13 Off-balance sheet arrangements

Outreach 3-Way, along with the other entities in the Dimensions Group, became party to a £10m Revolving Credit Facility with HSBC plc on the 7 April 2017 (which ends on 7 Apr 2027), whereby the liabilities to HSBC of each of the entities within the Dimensions Group are cross guaranteed by the others.

14 Related parties

Dimensions (UK) Limited, the parent of the Charity, has apportioned and charged £935k (2025: £977k) of central overhead costs to Outreach 3-Way during the year. These are apportioned based on the total direct costs of providing social housing and other activities in each entity within the Group. The intercompany balance is settled a month in arrears, including funding made available to the group for operational purposes. At 31 March 2026, the Charity had a net receivable from Dimensions UK £827k (2025: £1,638k).

There are no other related party transactions or outstanding balances during the year (2025: £nil).

15 Commitments under operating leases

The total of future minimum lease payments under non-cancellable operating leases for each of the following periods are as follows:

	2026 Land and buildings £'000	2026 Other £'000	2025 Land and buildings £'000	2025 Other £'000
Due:				
Not later than one year	26	16	27	-
Later than one year and not later than five years	-	47	-	-
	26	63	27	-

16 Controlling Party

Outreach 3-Way's parent association and controlling party is Dimensions (UK) Limited, a charitable registered society under the Co-operative and Community Benefit Societies Act 2014 registered number 31192R.

The principal purpose and activities of Dimensions (UK) Limited and its subsidiaries is the provision of person-centred support packages, with housing, for people with learning disabilities and autism.

The public can obtain the consolidated accounts of Dimensions (UK) Limited that include the Charity's accounts via the website www.dimensions-uk.org or by writing to the registered office address on page 3 of this report.

Better Lives for More People

Dimensions Outreach 3-Way supports adults with learning disabilities, autistic people, individuals with complex health or forensic needs, and those with a history of behaviours of distress.

The people we support and their families are at the heart of everything we do. We want every person we support to have a great, ordinary, active life as part of their local community.

Find out more

dimensions-uk.org/outreach-3-way

T 0300 303 9001

E enquiries@dimensions-uk.org

Find us on social media

@DimensionsUK

Our address

1230 Arlington Business Park, Theale, RG7 4SA

Outreach 3-Way is a Company Limited by Guarantee 1474488. Registered office, 1230 Arlington Business Park, Theale, RG7 4SA. Registered Charity Number 278140.